



This is to certify that

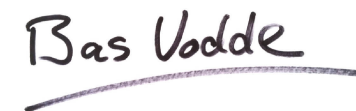
Ионов Владимир

by completing the qualifications,
is granted the Certified LeSS Practitioner designation

on 2019-11-30, and expiring on 2021-11-30


Craig Larman
Director




Bas Vodde
Director