



This is to certify that

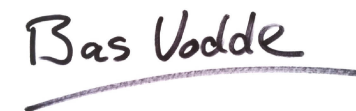
Martin Křivánek

by completing the qualifications,
is granted the Certified LeSS Practitioner designation

on 2023-02-26, and expiring on 2025-02-26


Craig Larman
Director




Bas Vodde
Director