



This is to certify that

Mykhaylo Glushchenko

by completing the qualifications,
is granted the Certified LeSS Practitioner designation

on 2018-04-14, and expiring on 2020-04-14



A handwritten signature in black ink that reads 'Bas Vodde'. The signature is written in a cursive style and is underlined with a single horizontal stroke.

Bas Vodde
Director