



This is to certify that

**Nick Crouse**

by completing the qualifications,  
is granted the Certified LeSS Practitioner designation

on 2017-07-25, and expiring on 2019-07-25



A handwritten signature in black ink that reads 'Bas Vodde'. The signature is written in a cursive style and is underlined with a single horizontal stroke.

**Bas Vodde**  
Director