



This is to certify that

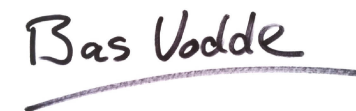
Petr Holodňák

by completing the qualifications,
is granted the Certified LeSS Practitioner designation

on 2021-09-27, and expiring on 2023-09-27


Craig Larman
Director




Bas Vodde
Director